Retail Management: A Strategic Approach, 13e, Global Edition (Berman/Evans/Chatterjee) Chapter 2 Building and Sustaining Relationships in Retailing

1) All of the activities and processes that provide a certain value for the customer are referred to
as
A) a value chain
B) customer service
C) a value delivery system
D) relationship retailing
Answer: A
Difficulty: Moderate
Skill: Terminology/Concept
2) The bundle of benefits offered to consumers through a channel of distribution is
A) a value chain
B) customer service
C) a value delivery system
D) relationship retailing
Answer: A
Difficulty: Moderate
Skill: Terminology/Concept
3) An important component of the value chain concept is
A) the inevitability of channel conflict
B) dependency of each channel member on one another
C) the need for independence among channel members
D) the need to minimize total channel costs
Answer: B
Difficulty: Challenging
Skill: Terminology/Concept
4) Just-in-time inventory management and electronic data interchange are examples of
A) a value chain
B) channel conflict
C) seamless logistics management
D) direct store delivery
Answer: A
Difficulty: Challenging
Skill: Terminology/Concept

5) The minimum value chain elements a given customer segment expects from a type of retailer
is a(n)
A) proposed retail strategy
B) augmented retail strategy
C) expected retail strategy
D) potential retail strategy
Answer: C
Difficulty: Moderate
Skill: Terminology/Concept
6) Which of the following does <u>not</u> comprise a competitive advantage to a retailer?
A) a proposed retail strategy
B) an augmented retail strategy
C) an expected retail strategy
D) a potential retail strategy
Answer: C
Difficulty: Moderate
Skill: Terminology/Concept
7) A clean store environment, adequate parking facilities, and standard return privileges
constitute a(n)
A) proposed retail strategy
B) augmented retail strategy
C) expected retail strategy
D) potential retail strategy
Answer: C
Difficulty: Moderate
Skill: Terminology/Concept
8) A unique strategy that no competing retailer in a given retail format has perfected constitutes
a(n)
A) proposed retail strategy
B) augmented retail strategy
C) expected retail strategy
D) potential retail strategy
Answer: D
Difficulty: Moderate
Skill: Terminology/Concept

9) A retailer's focus on satisfaction of existing customers through seeking to form and maintain long-term bonds with customers is referred to as A) commitment-based retailing B) customer satisfaction C) relationship retailing D) SERVQUAL Answer: C Difficulty: Challenging Skill: Terminology/Concept
10) The customer base, customer service, customer satisfaction, and loyalty programs and defection rates are components of A) the American Consumer Satisfaction Index (ACSI) B) customer satisfaction C) the marketing concept applied to retailing D) relationship retailing Answer: D Difficulty: Moderate Skill: Terminology/Concept
11) Activities that enhance the shopping experience and give retailers a competitive advantage are referred to as a(n) A) customer loyalty program B) potential customer service C) expected customer service D) augmented customer service Answer: D Difficulty: Challenging Skill: Terminology/Concept
12) Which statement concerning a retailer's core customers is <u>not</u> correct? A) A retailer's core customers are generally least price conscious. B) A retailer's core customers should represent its target market. C) A retailer's core customers deserve special treatment. D) A retailer's core customers prefer long-term relationships. Answer: A Difficulty: Challenging Skill: Terminology/Concept

13) A customer is billed monthly on the basis of his/her outstanding cumulative balance in a(i
A) debit account B) open credit account C) revolving credit account D) option credit account Answer: C Difficulty: Moderate
Skill: Terminology/Concept
14) A customer must pay his/her full bill when it is due in a(n) A) debit account B) open credit account C) revolving credit account D) option credit account Answer: B Difficulty: Moderate Skill: Terminology/Concept
15) Partial, revolving payments are not permitted in a(n) A) debit account B) open credit account C) revolving credit account D) option credit account Answer: B Difficulty: Moderate Skill: Terminology/Concept
16) A retailer can reward its best customers through A) everyday low pricing B) manufacturer-sponsored coupons C) customer loyalty programs D) contests and sweepstakes Answer: C Difficulty: Moderate Skill: Terminology/Concept
17) A vital component of a customer loyalty program is A) restricted membership B) new rules of participation C) standardized letters to participants D) a database to track consumer purchases Answer: D Difficulty: Challenging Skill: Terminology/Concept

18) An ongoing relationship between all the parties that develop, produce, deliver, and sell particular goods and services is referred to as A) a value delivery system B) channel cooperation C) a channel partnership D) vertical integration Answer: A Difficulty: Moderate Skill: Terminology/Concept
19) A retailer seeks to maximize the profitability of its inventory assortment through A) efficient consumer response B) category management C) optimal space planning D) everyday low pricing Answer: B Difficulty: Challenging Skill: Terminology/Concept
20) Consumers lease physical products for a specified period of time with services. A) owned-goods B) rented-goods C) intangible D) nongoods Answer: B Difficulty: Moderate Skill: Terminology/Concept
21) Airline travel is an example of a(n) service. A) rented-goods B) regulated goods C) nongoods D) owned-goods Answer: A Difficulty: Challenging Skill: Terminology/Concept
22) Consumers have goods that they own repaired, maintained, or altered with services. A) nongoods B) repair C) rented-goods D) owned-goods Answer: D Difficulty: Moderate Skill: Terminology/Concept

23) Lawn care and house painting are examples of	services.
A) repair B) owned-goods	
C) nongoods	
D) rented-goods	
Answer: B	
Difficulty: Moderate	
Skill: Terminology/Concept	
24) Tutoring is an example of a(n) service. A) repair B) owned-goods C) nongoods D) rented-goods Answer: C	
Difficulty: Moderate	
Skill: Terminology/Concept	
25) Intangibility particularly affects services. A) nongoods B) repair C) rented-goods D) owned-goods Answer: A	
Difficulty: Challenging	
Skill: Terminology/Concept	
26) Inseparability for a service provider affects which elem A) the setting of a price B) advertising the firm in a distinctive manner C) accommodating demand in peak periods D) the establishment of branch units Answer: D Difficulty: Challenging Skill: Terminology/Concept	nent of a retail strategy?
27) "Revenues from an unrented hotel room are lost foreve services?	r" refers to which characteristic of
A) the perishability of services	
B) the variability of a service's quality	
C) the inseparability of the producer from the service	
D) the inseparability of the service from the service provide	er
Answer: A Difficulty: Challenging	
Skill: Terminology/Concept	

- 28) Which statement concerning retail technology is <u>not</u> correct?
- A) The roles of technology and humans must be clear and consistent with the objectives and style of a business.
- B) Technology can be viewed as impersonal and cold by some consumers.
- C) Consumers should be forced to use the most advanced technology as a means of cost control.

D) Customers now expect certain technological advances, such as feedback on product
availability. Answer: C
Difficulty: Challenging
Skill: Terminology/Concept
Skiii. Terininology/Concept
29) Electronic banking involves
A) consumers being able to complete transactions any day, any hour at both bank and nonbank
locations
B) weekly bank statements that reflect the past week's transactions
C) the use of a national debit transfer system
D) the use of a national credit reporting system
Answer: A
Difficulty: Challenging
Skill: Terminology/Concept
30) A "smart card" is a form of a(n)
A) open credit plan
B) layaway plan
C) electronic payment plan
D) revolving credit plan
Answer: C
Difficulty: Challenging
Skill: Terminology/Concept
31) Retailers can quickly complete customer transactions, amass sales data, and adjust inventory
through
A) electronic data interchange
B) data warehousing
C) computer-assisted ordering system
D) point-of-sale scanning equipment
Answer: D
Difficulty: Moderate

Skill: Terminology/Concept

32) relates to the moral principles and values of a retailer.
A) Social responsibility B) Ethics
C) The golden rule
D) Consumerism
Answer: B
Difficulty: Moderate
Skill: Terminology/Concept
33) The balancing of corporate citizenship with a fair level of profits for stockholders,
management, and employees concerns
A) social responsibility
B) ethics
C) the golden rule
D) consumerism Answer: A
Difficulty: Moderate
Skill: Terminology/Concept
Skiii. Terininology/Concept
34) The activities of government, business, and other organizations to protect people from practices infringing upon their rights as consumers is
A) consumerism
B) advertising regulation
C) a consumer orientation
D) social responsibility
Answer: A
Difficulty: Moderate
Skill: Terminology/Concept
35) The right to safety, information, choice, and to be heard directly concern
A) social responsibility
B) ethics
C) the golden rule
D) consumerism Answer: D
Difficulty: Challenging
Skill: Terminology/Concept
Skiii. Terminology/Concept
36) Which statement concerning value is <u>not</u> correct?
A) Value is based on shoppers' perceptions.
B) Value is based on perceived benefits received versus the price paid.
C) Value relates to tangible product dimensions.
D) A price-oriented shopper seeks low prices.
Answer: C
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative

37) The major difference between value and a value chain is that only
A) value covers tangible benefits
B) value covers intangible benefits
C) the value chain relates to a channel of distribution D) the value shair covers the total handle of benefits received by consumers.
D) the value chain covers the total bundle of benefits received by consumers Answer: B
Difficulty: Challenging Skill: Applied/Comprehensive/Integrative
Skiii. Applied/Comprehensive/integrative
38) Which retail strategy does <u>not</u> provide a differential advantage to a consumer?
A) optimal retail strategy
B) augmented retail strategy
C) expected retail strategy
D) potential retail strategy
Answer: C
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
39) A retailer bases its overall customer service strategy on providing a 7-day return policy,
having sufficient quantities of advertised goods on hand, and well-lit parking areas. The retailer's
retail strategy can be described as a(n)
A) optimal retail strategy
B) augmented retail strategy
C) expected retail strategy
D) potential retail strategy
Answer: C
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
40) Which return policy can be viewed as part of an augmented retail strategy?
A) 7-day return policy
B) 10-day return policy
C) exchanges allowable but no money-back guarantee
D) unconditional money-back guarantee
Answer: D
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
41) An expected retail strategy for a can be an augmented retail strategy for a(n)
A) costly specialty store; discount store
B) warehouse club; department store
C) shopping center; shopping district
D) chain store; independent retailer
Answer: A
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative

42) The optimal level of a value-oriented retail strategy is a(n)
A) augmented retail strategy
B) potential retail strategy
C) expected retail strategy
D) optimal retail strategy
Answer: B
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
43) Relationship retailing can be distinguished from other retail strategies in that it stresses
A) long-term relationships with existing customers
B) obtaining a constant stream of new customers
C) short-term relationships with both existing and new customers
D) short-term relationships with highly profitable customers
Answer: A
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
44) A regional airline found that its best 10 percent of customers accounted for 35 percent of its
total revenues. These customers comprise the hotel's
A) expected customers
B) niche customers
C) loyal customers
D) core customers
Answer: D
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
45) A restaurant carefully trains its employees to give them discretion to correct a service-related
problem. For example, a waiter can give a guest a free appetizer if the wait for a table is more
than 15 minutes. This illustrates
A) employee empowerment
B) an expected customer service
C) a potential customer service
D) lip service, not real service
Answer: A
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative

46) An advantage to a retailer's use of its individual retailer credit card over a bank-sponsored
card is
A) greater flexibility in extending credit
B) lower capital requirements
C) lower interest costs
D) lower bad debt costs
Answer: A
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
47) A retailer seeking to minimize bad debts should utilize what type of credit?
A) revolving credit account
B) commercial credit card
C) option credit account
D) open credit account
Answer: B
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
48) Which type of credit account does <u>not</u> allow a consumer to make a partial payment?
A) layaway plan
B) revolving credit account
C) open credit account
D) option credit account
Answer: C
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
49) Which statement concerning complaints is correct?
A) Most consumers complain when dissatisfied.
B) Complaining is relatively easy.
C) Marketers should make it more difficult for consumers to complain.
D) Most people feel complaining produces little or no positive results.
Answer: D
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
50) Airline-based affinity credit cards that give consumers one airline mile for each \$1 charged
are an example of a
A) retailer-generated credit card
B) customer loyalty program
C) debit card
D) smart card
Answer: B
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative

51) A customer loyalty program is part of
A) relationship retailing
B) customer satisfaction
C) transactional retailing
D) revolving credit
Answer: A
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
52) To properly study customer defection rates, a retailer needs
A) an experimental design
B) a competitive intelligence reporting system
C) a marketing information system
D) a customer database
Answer: D
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
53) The interdependency among all channel members is expressed
A) in a value delivery system
B) in an independent vertical channel system
C) through vertical integration
D) in franchising
Answer: A
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
54) In micromerchandising, retailers seek to match local assortments to the needs of the
population that each store serves. Thus, a supermarket located near a college may feature
dormitory supplies, while a store located in a family area may feature discounts on frozen foods
Micromerchandising is a form of
A) value-oriented strategy
B) adaptation strategy
C) category management
D) consumerism
Answer: C
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative

55) A retailer develops a merchandise plan on the basis of classifying goods into substitutes or
complements. This illustrates
A) self-scanning
B) nongoods services
C) just-in-time inventory management
D) category management
Answer: D
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
56) Which service most closely resembles goods-based retailing?
A) rented-goods services
B) leased-goods services
C) nongoods services
D) owned-goods services
Answer: A
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative
57) The purchase of a Toyota Camry hybrid car on the basis of a three-year loan is a goods-based transaction; the lease of a Toyota Camry hybrid car on the basis of a three-year lease is a(n)
A) rented-goods service
B) leased-goods service C) nongoods service
D) owned-goods service
Answer: A
Difficulty: Moderate
Skill: Applied/Comprehensive/Integrative
Skiii. Applied/Comprehensive/integrative
58) Low-cost financing available from manufacturers for purchases of capital goods may lower
the overall demand for services.
A) owned-goods
B) leased-goods
C) nongoods
D) rented-goods
Answer: D
Difficulty: Challenging
Skill: Applied/Comprehensive/Integrative

- 59) Instruction in home repair by home improvement centers is likely to reduce the demand for services.
- A) rented-goods
- B) leased-goods
- C) nongoods
- D) owned-goods

Answer: D

Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

- 60) Which service is the least tangible?
- A) rented-goods services
- B) leased-goods services
- C) nongoods services
- D) owned-goods services

Answer: C

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

- 61) The statement "in the supermarket, lettuce wilts; in a Broadway show, the curtain goes up" refers to which characteristic of services?
- A) the high variability in services
- B) the inseparability of the services from its provider
- C) low tangibility
- D) inability to stockpile inventories

Answer: D

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

- 62) A major problem for a service retailer seeking to expand into new geographic markets is
- A) the high variability of services
- B) the inseparability of the services from its provider
- C) low tangibility
- D) inability to stockpile inventories

Answer: B

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

63) A potential problem relating to scanning that is unique to the self-checkout system is
A) consumer fraud B) scanner error C) employee training of how to use the scanner D) need for special shopping bags Answer: A Difficulty: Challenging Skill: Applied/Comprehensive/Integrative
64) A retailer can encourage ethical behavior among its employees through the development and communication of a A) corporate mission statement B) code of ethics C) customer exchange policy D) customer service standard Answer: B Difficulty: Challenging Skill: Applied/Comprehensive/Integrative
65) The major difference between social responsibility of retailers and consumerism is that
A) consumerism is concerned with moral issues, while social responsibility is concerned with legal issues B) social responsibility is concerned with moral issues, while consumerism is concerned with legal issues C) social responsibility reflects an obligation to all parties (employees, the general public), whereas consumerism is concerned with the obligation to consumers D) consumerism reflects an obligation to all parties (employees, the general public), whereas social responsibility is concerned with the obligation to consumers Answer: C Difficulty: Challenging Skill: Applied/Comprehensive/Integrative
66) A retailer can best implement a consumer's "right to safety" by A) providing an exchange policy on all goods and services B) refusing to sell foods with any additive C) nutritional labeling of all food products D) engaging in systematic product testing programs Answer: D Difficulty: Moderate Skill: Applied/Comprehensive/Integrative

- 67) A retailer can best implement a consumer's "right to be informed" by _____.
- A) giving a consumer advice newsletter to all customers
- B) selling private label merchandise
- C) sponsoring a consumer advisory panel
- D) providing a money-back guarantee on all goods and services

Answer: A

Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

- 68) Increased deregulation of industries should have a positive impact on which consumer right?
- A) the right to be heard
- B) the right to safety
- C) the right to choose
- D) the right to be informed

Answer: C

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

- 69) Which of the following is a potential consumerism-related difficulty with a specialization merger?
- A) A consumer's right to safety may be lessened.
- B) A consumer's right to be heard may be lessened.
- C) A consumer's right to choose may be lessened.
- D) A consumer's right to be informed may be lessened.

Answer: C

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

- 70) A retailer has a consumer advisory committee which meets monthly with a vice-president of operations. The committee reflects which element of the consumer's bill of rights?
- A) the right to be heard
- B) the right to safety
- C) the right to choose
- D) the right to be informed

Answer: A

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

71) Generally, consumers are more concerned with the results of a value chain, as opposed to the value chain process.

Answer: TRUE

Difficulty: Moderate

Skill: Terminology/Concept

72) An expected retail strategy involves a higher level of customer service than an augmented retail strategy.

Answer: FALSE

Difficulty: Challenging Skill: Terminology/Concept

73) Relationship retailing is based on the building and maintenance of long-term relationships with profitable customers.

Answer: TRUE Difficulty: Moderate

Skill: Terminology/Concept

74) A good relationship retailing program requires a database to maintain the retailer's customer loyalty program and to determine defection rates.

Answer: TRUE

Difficulty: Challenging Skill: Terminology/Concept

75) The value delivery system concept suggests that each channel member must retain its standard retail tasks.

Answer: FALSE

Difficulty: Challenging Skill: Terminology/Concept

76) The service strategy process for services retailing is the same as for goods retailing.

Answer: TRUE

Difficulty: Challenging Skill: Terminology/Concept

77) There are no physical products in nongoods services.

Answer: TRUE Difficulty: Moderate

Skill: Terminology/Concept

78) The perishability of services prevents the shifting of services from low to high demand periods.

Answer: TRUE

Difficulty: Challenging Skill: Terminology/Concept

79) Service retailers often seek to reduce the perishability of services through standardization.

Answer: FALSE

Difficulty: Challenging Skill: Terminology/Concept

80) Most electronic banking transactions are now through debit cards.

Answer: FALSE Difficulty: Moderate

Skill: Terminology/Concept

81) An increasingly popular point-of-sale system involves self-scanning.

Answer: TRUE

Difficulty: Moderate

Skill: Terminology/Concept

82) The standard of what constitutes ethical behavior is whether the proposed act is legal.

Answer: FALSE

Difficulty: Challenging Skill: Terminology/Concept

83) A retailer can promote ethical behavior through the development of a code of ethics and through disciplining employees that violate the code.

Answer: TRUE Difficulty: Moderate

Skill: Terminology/Concept

84) When an action affects stockholders, employees, and the general public, it involves consumerism.

Answer: FALSE

Difficulty: Challenging Skill: Terminology/Concept

85) Self-service merchandising makes the implementation of consumerism more difficult, especially with respect to the right of information.

Answer: TRUE

Difficulty: Challenging Skill: Terminology/Concept

86) The value chain concept relates to a channel of distribution.

Answer: TRUE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

87) A retailer concerned with relationship retailing should concern itself with attracting and keeping new customers.

Answer: FALSE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

88) Developing a description of a retailer's core customers is an important part of developing a target market strategy for a retailer.

Answer: TRUE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

89) In contrast to a revolving credit account, with an open account, a consumer must pay the full balance when it is due.

Answer: TRUE Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

90) Customer loyalty programs are based on the concept of reinforcing a consumer's purchasing activity.

Answer: TRUE Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

91) A simple customer loyalty program can be based on "pay for nine car washes, get the 10th car wash for free."

Answer: TRUE
Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

92) The central premise of a value delivery system is that each channel member is independent of each other.

Answer: FALSE Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

93) Category management seeks to improve a retailer's inventory management system.

Answer: TRUE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

94) Rented-goods service retailers require little or no inventory investment.

Answer: FALSE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

95) The same product can be a rented-goods service or a good, depending on whether it is purchased or leased.

Answer: TRUE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

96) The concepts of intangibility, variability, and inseparability are most applicable to nongoods services.

Answer: TRUE Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

97) The basic ongoing expense for many service retailers is inventory investment costs.

Answer: FALSE Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

98) Point-of-sale scanning equipment enables retailers to develop up-to-date sales and inventory reports.

Answer: TRUE Difficulty: Moderate

Skill: Applied/Comprehensive/Integrative

99) A major concern relating to the success of self-scanning is consumer honesty.

Answer: TRUE

Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

100) Consumerism is a broader concept than social responsibility.

Answer: FALSE Difficulty: Challenging

Skill: Applied/Comprehensive/Integrative

101) Differentiate between the terms "value" and the "value chain."

Difficulty: Moderate

102) a. Explain the difference between expected, augmented, and potential retail strategies.

b. Apply these concepts to a retailer featuring high-quality high definition televisions.

Difficulty: Challenging

103) Develop a relationship retailing program for a local hotel chain. Incorporate the customer base, customer loyalty programs, and defection rates into your analysis.

Difficulty: Challenging

104) Explain the implications for channel relations of the value delivery system concept.

Difficulty: Moderate

105) "The attributes of perishability, intangibility, and inseparability relate most to nongoods services and least to rented-goods services." Explain this statement.

Difficulty: Challenging

106) Describe the strategic implications of the characteristics of service retailing: intangibility, inseparability, perishability, and variability.

Difficulty: Moderate

107) a. What factors have increased the role of technology in retailing?

b. Describe three technological innovations and their impact on retail strategies.

Difficulty: Challenging

108) What are the pros and cons of the use of ATMs in retail locations from the perspective of the retailer and the banking institution?

Difficulty: Challenging

109) Describe 10 potential applications of electronic point-of-sale systems in improving a retailer's productivity.

Difficulty: Challenging

110) Differentiate among ethics, social responsibility, and consumerism.

Difficulty: Moderate

111) Develop a code of ethics for a local computer retailer.

Difficulty: Challenging

112) A major supermarket chain seeks to develop a consumer-oriented program. Develop such a program based on the right to safety, to be informed, to choose, and to be heard.

Difficulty: Challenging